

MARICOPA ASSOCIATION OF GOVERNMENTS



OVERVIEW OF THE ORGANIZATION

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MARICOPA ASSOCIATION OF GOVERNMENTS



The Maricopa Association of Governments (MAG) is a Council of Governments (COG) that serves as the regional agency for the metropolitan Phoenix area. When MAG was formed in 1967, the elected officials recognized the need for long range planning and policy development on a regional scale. They realized that many issues such as transportation and air quality affected residents beyond the borders of their individual jurisdictions.

MAG was founded in the spirit of cooperation. MAG members believe that by uniting, they can solve common problems, take an active role in long range regional issues and address concerns that affect all of the communities.

MAG is the designated metropolitan planning organization (MPO) for transportation planning in the Maricopa County region. MAG has also been designated by the Governor to serve as the principal planning agency for the region in a number of other areas, including air quality, water quality and solid waste management. In addition, through an Executive Order from the Governor, MAG develops population estimates and projections for the region.

MAG's Purpose

The MAG By-Laws contain an underlying concept for the organization:

"The Maricopa Association of Governments is based on the principle that cities, towns, counties, and Indian Communities, which are closest to the people, should exercise the basic initiative and leadership and should have the primary responsibility for addressing those local problems and needs which require action on an area-wide or regional basis."

The Articles of Incorporation for MAG state that the association was formed to do the following:

- Provide a forum for discussion and study of regional problems of mutual interest to the governments in the region.
- Ensure, through cooperation and the pooling of common resources, maximum efficiency and economy in governmental operations, which will provide every citizen with the utmost value for every dollar.
- Identify and comprehensively plan for the solution of regional problems requiring multicity, town and county cooperation.
- Facilitate agreements among the governmental units for specific projects or other interrelated developmental actions or for the adoption of common policies with respect to problems that are common to its members.
- Attain the greatest degree of intergovernmental cooperation possible in order to prepare for future growth and development of the region.



MAG MEMBER AGENCIES

The MAG membership currently consists of the 25 incorporated cities and towns within Maricopa County and the contiguous urbanized area, three Indian Communities, and Maricopa County (Figure 1).

The Arizona Department of Transportation (ADOT) and the Citizens Transportation Oversight Committee (CTOC) serve as ex-officio members for transportation-related issues.

MAG Members Municipal Planning Areas

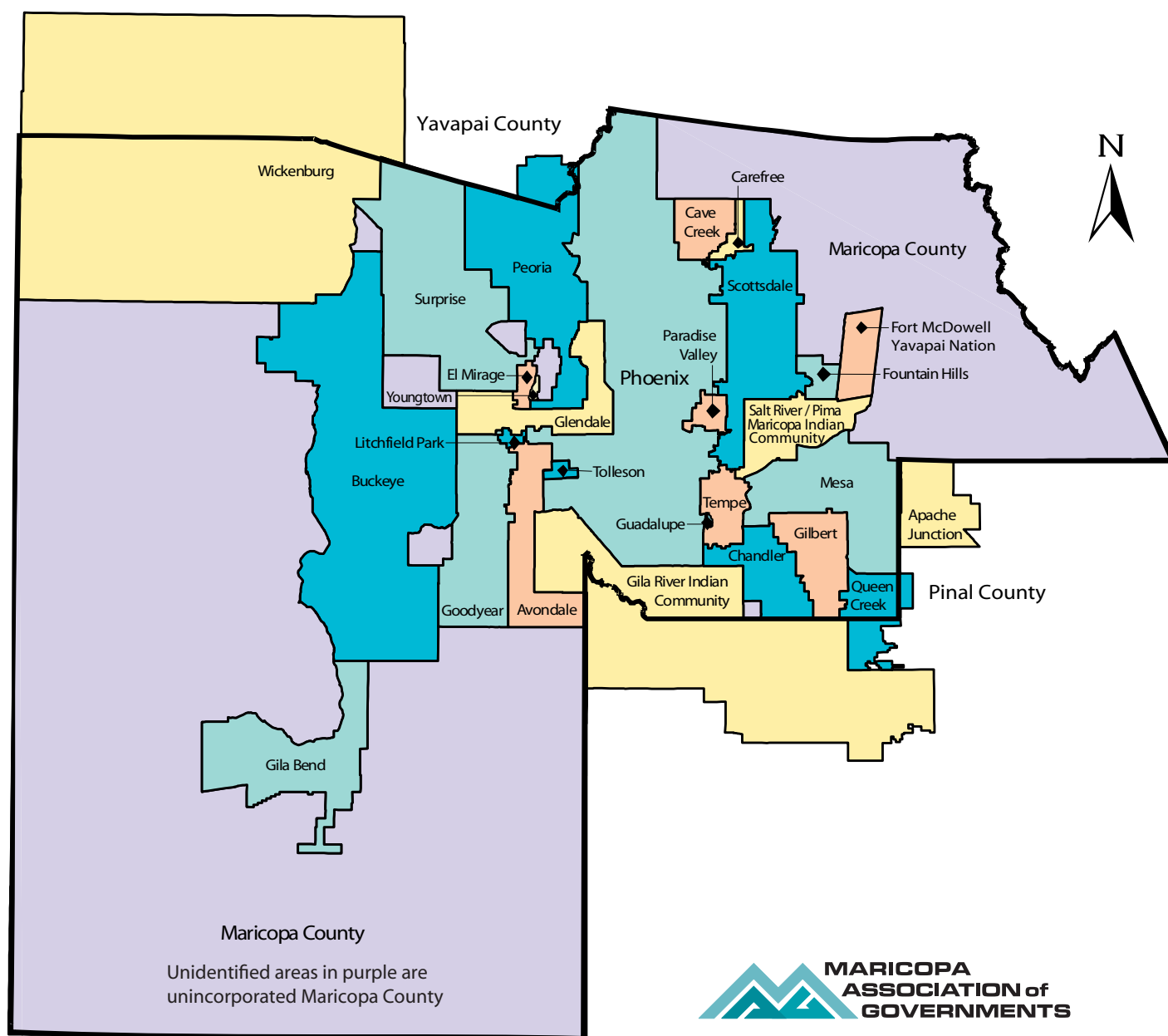


Figure 1: Map of MAG Member Agencies

MAG MEMBER AGENCIES (Continued)



City of Apache Junction

300 E. Superstition Blvd.
Apache Junction, AZ 85219
☎ (480) 982-8002, Fax: (480) 474-5110
Mayor Douglas Coleman



Town of Fountain Hills

Box 17958
Fountain Hills, AZ 85268
☎ (480) 837-2003, Fax: (480) 837-3145
Mayor Wally Nichols



City of Avondale

11465 W. Civic Center Drive
Avondale, AZ 85323
☎ (623) 478-3000, Fax: (623) 478-3804
Mayor Ron Drake



Town of Gila Bend

PO Box A
Gila Bend, AZ 85337
☎ (928) 683-2255, Fax: (928) 683-6430
Mayor Chris Riggs



Town of Buckeye

100 North Apache, Ste. A
Buckeye, AZ 85326
☎ (623) 386-7830, Fax: (623) 386-7832
Mayor Dusty Hull



Gila River Indian Community

PO Box 97
Sacaton, AZ 85247
☎ (520) 562-6000, Fax: (520) 562-3422
Governor Richard P. Narcia



Town of Carefree

Box 740
Carefree, AZ 85377
☎ (480) 488-1471, Fax: (480) 488-3845
Mayor Edward C. Morgan



Town of Gilbert

50 E. Civic Center Drive
Gilbert, AZ 85296-3401
☎ (480) 503-6862, Fax: (480) 497-4943
Mayor Steve Berman



Town of Cave Creek

37622 North Cave Creek Road
Cave Creek, AZ 85331
☎ (480) 488-1400, Fax: (480) 488-2263
Vice Mayor Ralph Mozilo



City of Glendale

5850 West Glendale Avenue
Glendale, AZ 85301
☎ (623) 930-2260, Fax: (623) 915-2690
Mayor Elaine Scruggs



City of Chandler

P. O. Box 4008 Mail Stop 603
Chandler, AZ 85224-4008
☎ (480) 782-2210, Fax: (480) 782-2209
Mayor Boyd Dunn



City of Goodyear

190 North Litchfield Road
Goodyear, AZ 85338
☎ (623) 932-3910, Fax: (623) 932-1177
Mayor James Cavanaugh



City of El Mirage

Box 26
El Mirage, AZ 85335
☎ (623) 972-8116, Fax: (623) 972-8110
Mayor Fred Waterman



Town of Guadalupe

9241 South Avenida del Yaqui
Guadalupe, AZ 85283
☎ (480) 730-3080, Fax: (480) 7-3097
Mayor Vinicio Alvarez



Fort McDowell Yavapai Nation

P.O. Box 17779
Fountain Hills, AZ 85269
☎ (480) 837-5121, Fax: (480) 837-1630
President Raphael Bear



City of Litchfield Park

214 West Wigwam Boulevard
Litchfield Park, AZ 85340
☎ (623) 935-5033, Fax: (623) 935-5427
Mayor Woody Thomas

MAG MEMBER AGENCIES (Continued)



Maricopa County

301 West Jefferson
Phoenix, AZ 85003
☎ (602) 506-7431, Fax: (602) 506-6362
Supervisor Don Stapley



City of Mesa

Box 1466, Mesa, AZ 85211
☎ (480) 644-2309, Fax: (480) 644-2175
Mayor Keno Hawker



Town of Paradise Valley

6401 East Lincoln
Paradise Valley, AZ 85253
☎ (480) 348-3690, Fax: (480) 951-3715
Mayor Ronald Clarke



City of Peoria

8401 West Monroe Street
Peoria, AZ 85345
☎ (623) 773-7300, Fax: (623) 773-7309
Mayor John Keegan



City of Phoenix

200 West Washington Street
Phoenix, AZ 85003-1611
☎ (602) 262-7958, Fax: (602) 256-3325
Mayor Phil Gordon



Town of Queen Creek

22350 South Ellsworth
Queen Creek, AZ 85242-9311
☎ (480) 987-9887, Fax: (480) 987-0109
Mayor Wendy Feldman-Kerr



Salt River Pima-Maricopa Indian Community

10005 East Osborn Road
Scottsdale, AZ 85256
☎ (480) 850-7277, Fax: (480) 850-8014
President Joni Ramos



City of Scottsdale

3939 Drinkwater Boulevard
Scottsdale, AZ 85251
☎ (480) 312-2422, Fax: (480) 312-2738
Mayor Mary Manross



City of Surprise

12425 West Bell Road, Ste. D-100
Surprise, AZ 85374
☎ (623) 583-1080, Fax: (623) 583-1091
Mayor Joan Shafer



City of Tempe

Box 5002
Tempe, AZ 85281
☎ (480) 350-8865, Fax: (480) 350-8996
Mayor Hugh Hallman



City of Tolleson

9555 West Van Buren
Tolleson, AZ 85353
☎ (623) 936-7111, Fax: (623) 936-7117
Mayor Adolfo Gamez



Town of Wickenburg

155 North Tegner, Ste. A
Wickenburg, AZ 85390
☎ (928) 684-5451, Fax: (602) 506-1580
Mayor Ron Badowski



Town of Youngtown

12030 Clubhouse Square
Youngtown, AZ 85363
☎ (623) 933-8286, Fax: (623) 933-5951
Mayor Bryan Hackbarth



Arizona Department of Transportation

206 South 17th Avenue
Phoenix, AZ 85007
☎ (602) 712-7011, Fax: (602) 712-7659
Board Members Rusty Gant and Joe Lane



Citizens Transportation Oversight Committee (CTOC)

206 S. 17th Ave., MD 118A
Phoenix, AZ 85007
☎ (602) 712-7519, Fax: (602) 712-8001
F. Rockne Arnett

COUNCILS OF GOVERNMENTS

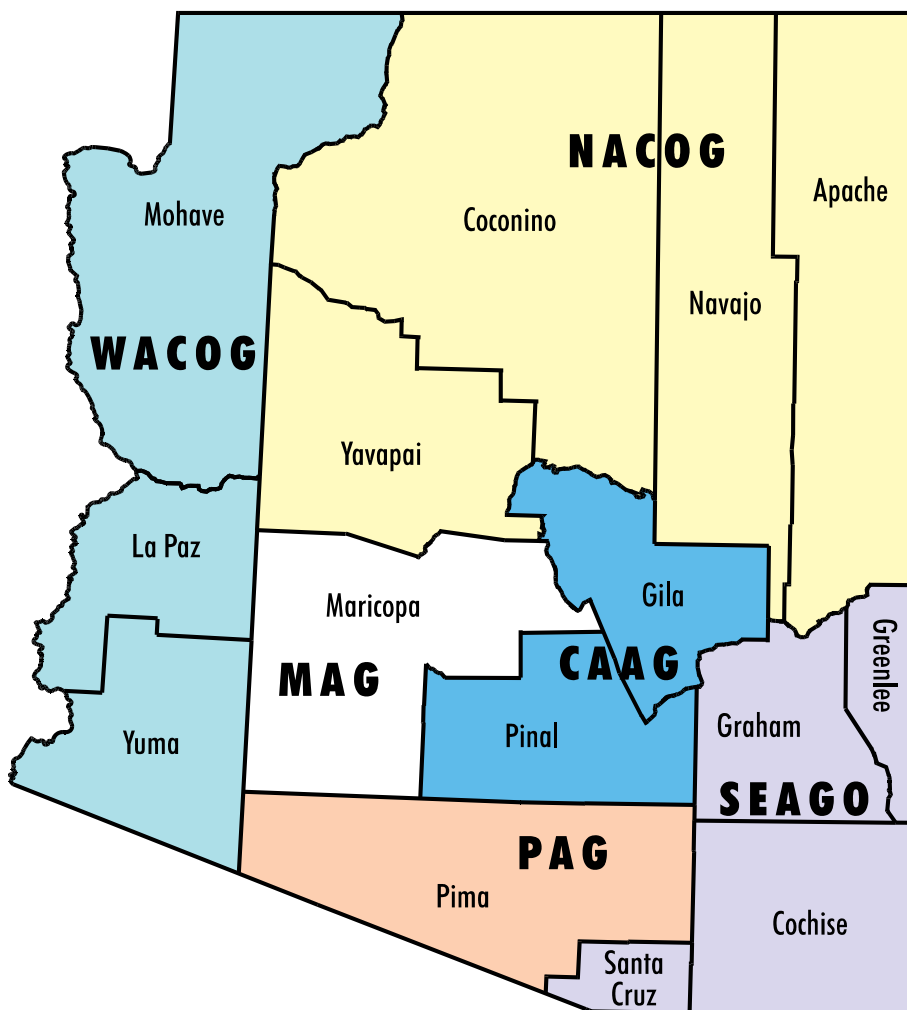


What Is a Council of Governments?

A Council of Governments (COG), or Regional Council, is a public organization encompassing a multi-jurisdictional regional community. A COG serves the local governments and the citizens of the region by dealing with issues and needs that cross city, town, county and even state boundaries. Mechanisms used to address these issues include communication, planning, policymaking, coordination, advocacy and technical assistance.

Why Are There COGs in the United States?

In the late 1960s and early 1970s, emphasis was increasingly placed on the need for long-range planning and closer coordination of program activities by governments at all levels. Federal requirements for planning in areas such as transportation, the environment and human services furthered this need. The establishment of COGs emerged as the preferred approach to this need in many areas.



What About COGs in Arizona?

In Arizona, there are six COGs (Figure 2). Through an Executive Order, the planning boundaries were established by Governor Jack Williams in 1970 in response to federal planning requirements and in an effort to achieve uniformity in various planning areas. COGs, as voluntary associations, have formed within these planning boundaries.

Figure 2: Arizona Councils of Governments

COUNCILS OF GOVERNMENTS (Continued)



Arizona Councils of Governments

In the urban areas, the Maricopa Association of Governments (MAG) and the Pima Association of Governments are the regional agencies that also serve as the designated Metropolitan Planning Organizations (MPOs) for transportation planning. A description of Metropolitan Planning Organizations is provided on the next page.

In the rural areas of Arizona, the COGs perform planning services and direct service functions such as operating the Area Agency on Aging, Head Start programs and employment programs.



Maricopa Association of Governments (MAG)

Chair: **Mayor Keno Hawker**, City of Mesa

Executive Director: **Dennis Smith**, 602-254-6300

Counties within boundary: Maricopa

Number of member agencies: 31



Pima Association of Governments (PAG)

Chair: **Mayor Paul Loomis**, Town of Oro Valley

Executive Director: **Gary Hayes**, 520-792-1093

Counties within boundary: Pima

Number of member agencies: 7



Southeastern Arizona Governments Organization (SEAGO)

Chair: **Mayor Tom Hessler**, City of Sierra Vista

Executive Director: **Richard Gaar**, 520-432-5301

Counties within boundary: Cochise, Graham, Greenlee and Santa Cruz

Number of member agencies: 18



Northern Arizona Council of Governments (NACOG)

Chair: **Supervisor Matt Ryan**, Coconino County

Executive Director: **Kenneth J. Sweet**, 520-774-1895

Counties within boundary: Apache, Coconino, Navajo and Yavapai

Number of member agencies: 25



Central Arizona Association of Governments (CAAG)

Chair: **Mayor Stanley Gibson**, City of Globe

Executive Director: **Maxine Leather**, 520-689-5004

Counties within boundary: Pinal and Gila

Number of member agencies: 16



Western Arizona Council of Governments (WACOG)

Chair: **Supervisor Marco Antonio Reyes**, Yuma County

Executive Director: **Brian Babiars**, 520-782-1886

Counties within boundary: La Paz, Mohave and Yuma

Number of member agencies: 16

METROPOLITAN PLANNING ORGANIZATIONS

The **Maricopa Association of Governments** serves as the MPO for the Maricopa County area. The Pima Association of Governments serves as the designated MPO for the Pima County region. In Yuma County, the Yuma Metropolitan Planning Organization serves as the MPO for the Yuma urbanized area. In Coconino County, the Flagstaff Metropolitan Planning Organization serves as the MPO for the Flagstaff urbanized area.



In 1973, the Federal Transportation Act required that each urbanized area (area with 50,000 or more population) establish a Metropolitan Planning Organization (MPO). The federal law required that the governor of the state designate the agency to serve as the MPO. MAG was designated as the MPO for this region in 1973.

In 1991, President Bush signed into law the Intermodal Surface Transportation Efficiency Act (ISTEA). This Act outlined its statement of policy as follows:

“To develop a National Intermodal Transportation System that is economically efficient, environmentally sound, provides the foundation for the nation to compete in the global economy and will move people and goods in an energy efficient manner.”

ISTEA recognized the challenge of addressing congestion and air quality issues in urbanized areas and determined that MPOs could address these issues. The enhanced planning role for MPOs was defined in the ISTEA regulations as follows:

“Metropolitan Planning Organizations, in cooperation with the State, shall develop transportation plans and programs for urbanized areas of the state. Such plans and programs shall provide for the development of transportation facilities that will function as an intermodal transportation system for the State, the metropolitan areas, and the Nation. The process for developing such plans and programs shall provide for consideration of all modes of transportation and shall be continuing, cooperative, and comprehensive to the degree appropriate, based on the complexity of the transportation problems.”

ISTEA requires MPOs to have a proactive public involvement process and to represent all modes of transportation. For large urban areas (more than 200,000 in population), Congress provided a greater role by having the Secretary of Transportation certify these as Transportation Management Areas (TMAs). Metropolitan Planning Organizations that are designated as TMAs have greater requirements for congestion management, project selection and certification. In addition to receiving greater requirements, MPOs were also provided a larger amount of federal transportation funding. The succeeding federal legislation enacted in 1998, the Transportation Equity Act for the 21st Century (TEA-21), further strengthened the role of the MPO in regional transportation planning. TEA-21 requires that:

“The MPO, public transit agency, and State shall cooperatively develop estimates of funds that are reasonably expected to be available to support program implementation.”

This change, together with recent cooperative efforts by the State and representatives from the MPOs and COGs, has enhanced the role of the MPO in regional transportation decision making. TEA-21 also had the added benefit of largely reducing the status of transportation tax “donor” states and providing a nearly 60 percent average annual increase in federal funds to Arizona.

HISTORY OF MAG, FORMATION AND DESIGNATIONS



In Maricopa County, local government cooperation in the early 1960s resulted in the implementation of the multicity sewage treatment plant at 91st Avenue. This regional activity occurred prior to federal and state initiatives and incentives for regional planning and cooperation. In 1962, changes in federal policy required more local and state involvement. As a result of changes in the Federal Aid Highway Act, cooperative transportation planning occurred with the creation of the Valley Area Traffic and Transportation Study (VATTS). As part of the federal government decentralization initiatives, federal regions were established to bring federal programs closer to the people and incorporate greater review of federal programs through the Intergovernmental Cooperation Act.

Because of the changing federal policies requiring more local planning and review, and the demonstrated success of previous regional efforts, the local governments in Maricopa County formed the Maricopa Association of Governments (MAG) in 1967. MAG was developed as a nonprofit corporation to act as the vehicle to address areas of common regional interest. At the first meeting of MAG, the consensus of the Regional Council was that the areas of water, air pollution and solid waste disposal were of primary concern. It was also agreed that there was a need for the standardization of building materials and for public works specifications. In addition, the transportation planning efforts that had begun with VATTS were incorporated into the scope of MAG's work. Several key events in the early history of MAG are outlined here:

- Regional cooperation was encouraged by success of multicity sewage system in the early 1960s.
- The 1962 Federal Aid Highway Act required regional transportation planning, which resulted in the formation of the Valley Area Traffic and Transportation Area Study (VATTS) on March 12, 1965.
- The 1965 Federal Housing Act Amendments and 1966 Metropolitan Development Act provided legal and financial impetus for a full-fledged regional agency.
- MAG was formed in 1967 by concurrent resolutions from its member agencies to foster regional cooperation and to address regional problems.
- VATTS was incorporated into MAG in 1967.
- Executive Order 70-2 established six Planning Districts in Arizona in 1970.
- MAG was designated as the Metropolitan Planning Organization (MPO) by the governor in 1973.
- MAG was designated as the Water Quality Planning Agency by the governor in 1975.
- MAG was designated as the Lead Air Quality Planning Agency by the governor in 1978.
- MAG was designated as the Solid Waste Planning Agency in 1979.

MAJOR MAG MILESTONES

April 1967	Maricopa Association of Governments is formed through concurrent resolutions from its member agencies to foster regional cooperation and address regional problems.		of the Regional Freeway Program. \$700 million that could have been used for local projects is given to the state highway system.	2001	MAG implements an elderly mobility initiative to look at transportation challenges caused by an aging population.
1973	MAG is designated as the Metropolitan Planning Organization for the Maricopa region through the Federal Transportation Act.	June 1992	MAG is granted authority under House Bill 2278 to approve any changes in freeway priorities and to approve material cost changes to the Regional Freeway Program. Since these law changes, the Regional Freeway Program has been on schedule and within budget.	Jan. 2002	Under MAG's leadership, the region marks five years without any violations of the standards for both carbon monoxide and ozone.
1975	MAG is designated by the Governor as the Water Quality Planning Agency.	1995	Through MAG, the largest mid-decade special census in the nation is conducted.	April 2002	The last section of the Loop 101 Freeway is opened, completing a 60-mile freeway loop around the Valley, and fulfilling the vision first promoted by elected officials in 1984.
1978	MAG is designated by the Governor as the Lead Air Quality Planning Agency.	1996	MAG revises the Regional Freeway Program to fund the Red Mountain and Santan Freeways, with completion scheduled by 2014.	2002	The MAG Regional Council creates the Transportation Policy Committee, a public/private partnership to oversee development of the <i>Regional Transportation Plan</i> .
1978	Member agencies place responsibility for developing unified specifications and details for all public works projects with MAG, to ensure consistency across the region.	1998	MAG launches the Desert Peaks Awards Program to recognize regional excellence.	2003	HB 2292 recognizes MAG's establishment of the Transportation Policy Committee that is tasked with developing a 20-year Regional Transportation Plan and sets forth the process for an election to extend the current half cent sales tax for transportation.
1979	MAG is designated as the Solid Waste Planning Agency.	1998	MAG spearheads an effort for the region to receive its fair share of federal transportation dollars. The increased funding leads MAG to initiate a plan to accelerate construction of the regional freeway system. This means the system will be delivered by 2007, seven years earlier than planned and at about the same time voters were promised in 1985.	2004	House Bill 2456 authorizes an election on the half cent sales tax for transportation to take place in November 2004. MAG's responsibility to approve material cost changes for the Regional Freeway Program is continued. Major amendments to the <i>Regional Transportation Plan</i> are required to be approved by MAG.
1982	MAG drafts its first plan to address carbon monoxide in the region.	1998	The <i>MAG Desert Spaces Plan</i> is completed to protect open spaces that are in the path of development. Later, MAG establishes planning guidelines to ensure that lands near conservation areas are also managed in ways that respect our natural resources.	2004	The Community Emergency Notification System (CENS) is launched. Using the MAG 9-1-1 system, CENS will rapidly notify an affected area of an emergency by sending a recorded message through the telephone system.
1984	MAG drafts its first plan to address ozone pollution in the region.	2000	MAG furthers its efforts to combat homelessness by creating a year-round planning body. The unified regional effort results in the highest funding ever awarded in homeless housing and services projects—a record \$18.6 million in Homeless Continuum of Care funding awards from the U.S. Department of Housing and Urban Development.	Nov. 2004	Voters approve Proposition 400 to extend the half cent sales tax for transportation for the next 20 years.
July 1984	MAG forms the Outer Loop Financing Task Force to find financing alternatives for building the Outer Loop (Loop 101), also known as the Agua Fria and Pima Freeways.	Jan. 2000	MAG creates a Domestic Violence Council to develop a coordinated community response to addressing domestic violence in the region.	2005	The U.S. Environmental Protection Agency announced that the Maricopa County nonattainment area would be redesignated to attainment status for carbon monoxide, and that the <i>Revised MAG 1999 Serious Area Carbon Monoxide Plan and Maintenance Plan</i> would be approved.
July 1985	The MAG Regional Council approves the final elements of the freeway system for the vote for the half cent sales tax, which is overwhelmingly approved by voters three months later.	2001	MAG begins work on a new 20-year Regional Transportation Plan.	2005	The MAG Regional Council approved a major Revision of the <i>MAG Regional Solid Waste Management Plan</i> , which provides for systems level solid waste management planning.
1985	Conducted the first countywide mid-decade special census.	2001	The MAG Regional Council approves \$750,000 for the launch of a Freeway Service Patrol program to help stranded motorists and improve system mobility.		
Sept. 1985	Through MAG, the regional emergency 9-1-1 system is implemented. For the first time, Valley citizens no longer have to dial police departments directly.				
1990	To meet new requirements of the Clean Air Act, MAG begins running all transportation projects through air quality models to ensure that transportation plans or projects do not contribute to air quality violations.				
1991	The MAG region is designated under the Intermodal Surface Transportation Equity Act as a Transportation Management Area.				
Feb. 1992	The MAG Regional Council votes to allow 50 percent of MAG federal funds for local projects to be allocated for the completion				

WHAT MAG IS EMPOWERED TO DO

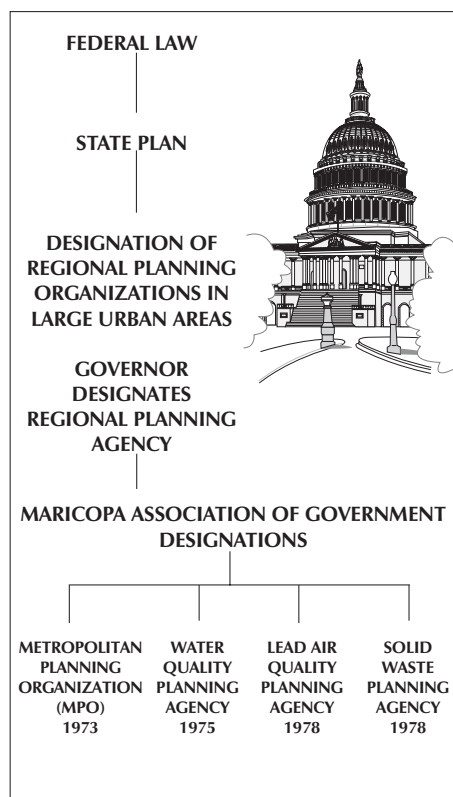


Figure 3: Federal Requirements

FEDERAL REQUIREMENTS

As depicted in Figure 3, certain federal actions require that regional plans in large urban areas be prepared. For the Maricopa County region, MAG has been designated in the following four areas:

1. Metropolitan Planning Organization (MPO)
2. Water Quality Planning Agency
3. Lead Air Quality Planning Agency
4. Solid Waste Planning Agency

Metropolitan Planning Organization

As the MPO, MAG has the following transportation related responsibilities:

- Conduct a federally certified transportation planning process.
- Carry out an ongoing public involvement process.
- Develop and apply management systems (pavement, bridge, congestion, transit, intermodal, safety).
- Prepare a five-year Transportation Improvement Program (TIP) that includes all transportation projects in the region (includes federal, state, local and privately funded projects)
- Prepare a multimodal Regional Transportation Plan (RTP) with a 20-year time horizon (freeways, arterials, transit, bicycle, pedestrian, demand management).
- Ensure conformity for all transportation plans, programs and projects with air quality plans.

Water Quality Planning

As the water quality planning agency for the region, MAG develops an area-wide water quality management plan. This requirement is in response to Section 208 of the Water Pollution Control Act of 1972.

Air Quality Planning

As the lead air quality planning agency, MAG determines which elements of a revised Air Quality Implementation Plan will be planned, implemented and enforced by the state and local governments. In addition, MAG produces air quality plans for carbon monoxide, particulates and ozone.

Solid Waste Planning

As the solid waste planning agency, MAG is responsible for undertaking area-wide solid waste management planning. This requirement is in response to Section 4006(b) of the Resource Conservation and Recovery Act of 1976.

WHAT MAG IS EMPOWERED TO DO (Continued)

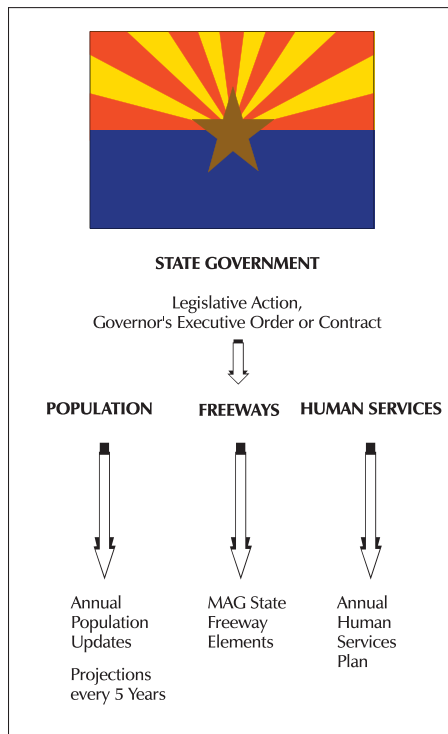


Figure 4: State Requirements

STATE REQUIREMENTS

At the state level, legislative action, a Governor's executive order, or a contract may result in state programs or plans. In accordance with these programs or plans, the Governor may designate an agency to develop regional plans or programs. These relationships and the resulting MAG requirements are depicted in Figure 4.

State-designated MAG responsibilities:

1. Executive Order – Population Updates and Projections.
2. Legislation – Arizona Revised Statutes (ARS) 28-6308, 28-6353, 28-6354 and 28-6352 outline transportation requirements.
3. Contract – Arizona Department of Economic Security (DES) contract for human services planning.

Population Updates and Projections

In Arizona, Executive Order 95-2 provides for the preparation of official population updates and projections. The Executive Order authorizes Councils of Governments to prepare official subregional estimates and projections using county projections developed by the Arizona Department of Economic Security as control totals. The Maricopa Association of Governments provides population estimates every year and subregional population projections every five years.

Transportation Requirements

ARS 28-6308, 28-6353, 28-6354 and 28-6352 resulted in various transportation-related responsibilities being given to MAG. The requirements outlined in this legislation include:

- Plan freeway corridors.
- Adopt freeway prioritization criteria.
- Approve freeway priorities.
- Approve material cost increases.
- Issue an annual report on the status of the system.
- Establish a Transportation Policy Committee.
- Perform life cycle management of streets.

Human Services Planning

On March 3, 1976, the MAG Regional Council authorized the development of a regional human services plan.

On July 1, 1976, the Arizona Department of Economic Security (DES) contracted with the Maricopa Association of Governments to develop the annual regional human services plan, which is the result of collaboration among all the planners, funders, DES and local governments in Maricopa County. It includes funding recommendations made to DES for approximately \$4 million in federal Social Services Block Grant funds. These funds are contracted to local agencies providing social services to children, adults, elderly, and persons with physical and developmental disabilities in Maricopa County.

HOW DECISIONS AT MAG ARE MADE



The Regional Council is the governing and policymaking body for the organization and is composed of elected officials appointed by each member agency. For the majority of members, the city or town mayor serves as the Regional Council member. The Chairman of the Board of Supervisors usually represents Maricopa County on the Regional Council. The State Transportation Board members for Maricopa County represent the Arizona Department of Transportation (ADOT). The Chairman of the Citizens Transportation Oversight Committee also serves on the Regional Council. Currently, the Governor of the Gila River Indian Community and the Presidents of the Salt River Pima-Maricopa Indian Community and the Fort McDowell Yavapai Nation serve on the Regional Council.

The Executive Committee consists of at least three Regional Council members who are elected at the annual meeting to serve for one year (until the next annual meeting). The Executive Committee is required to include the Chair, Vice Chair and Treasurer of the Regional Council as ex-officio members. In June 2002, the Executive Committee was expanded to seven members to allow for additional participation by the member agencies. The MAG By-Laws indicate that the business that arises between meetings of the Regional Council can be conducted by the Executive Committee. The Executive Committee also serves as the Finance Committee.

The Management Committee consists of the chief administrators from each member agency. For cities, towns and the County, the manager is the Management Committee representative. Community managers represent Indian Communities, and the directors of ADOT and the Regional Public Transportation Authority represent their respective agencies on the Management Committee.

What Is the Role of the Management Committee?

The role of the Management Committee is to assist in policy making. Members of the Management Committee are strongly encouraged to brief their Regional Council representative on MAG related issues. The types of information provided by the manager include previous public input, pros and cons, technical and policy implications, prior committee actions, and action needed from the Regional Council.

Several policy and technical advisory committees have been established to provide assistance to the Regional Council on specific topics. A chart depicting the MAG policy structure is provided in *Figure 5*.

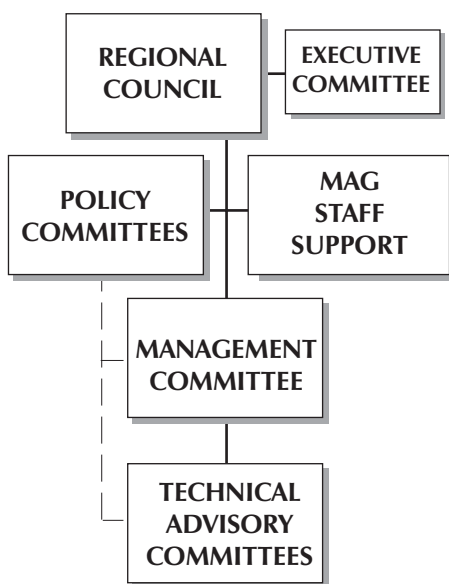


Figure 5: MAG Policy Structure

MAG COMMITTEE STRUCTURE

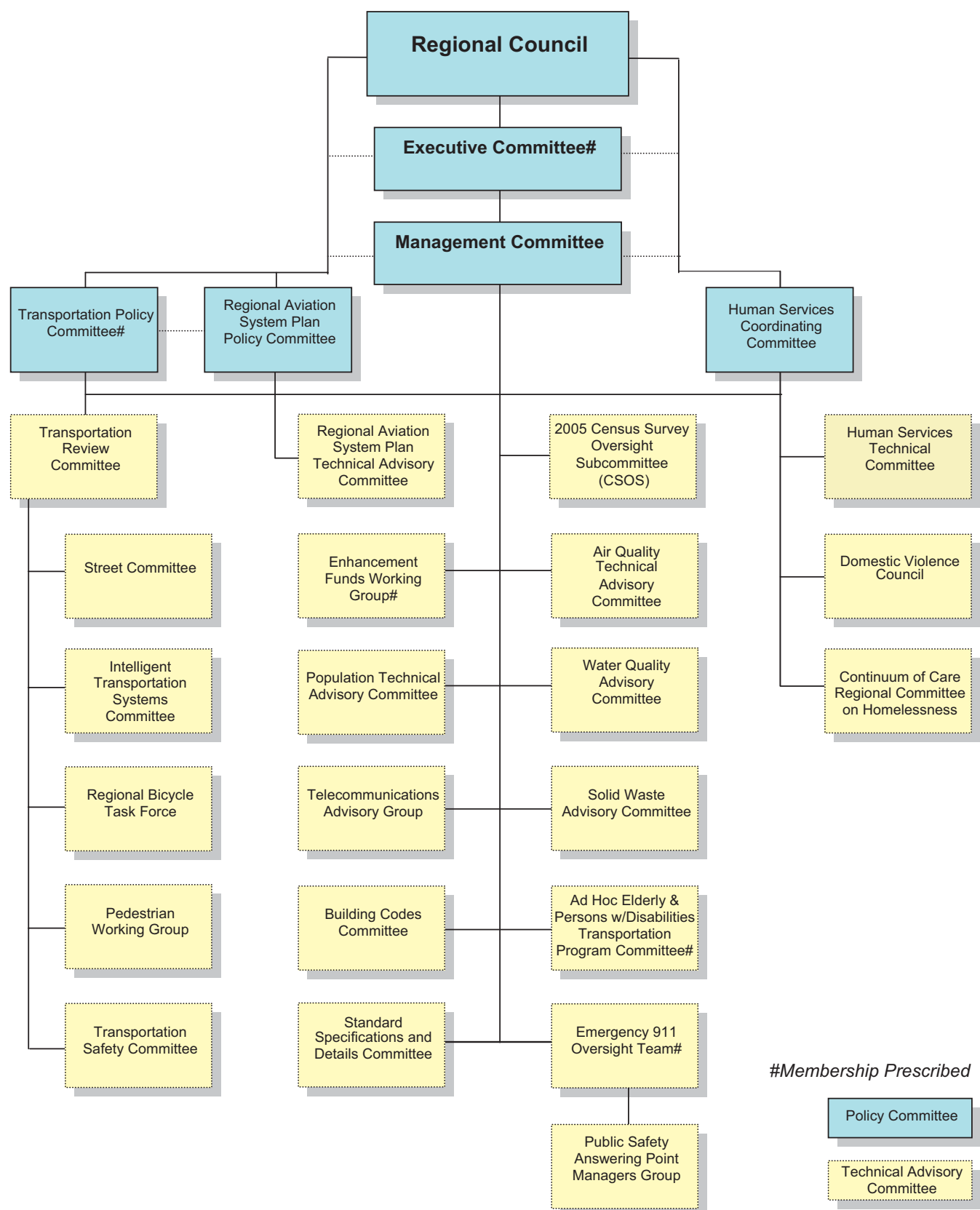


Figure 6: MAG Committee Structure

POLICY ADVISORY COMMITTEES

Several committees have been established to provide specific policy recommendations to the Management Committee and Regional Council. These committees are established by the Regional Council and are generally composed of local elected officials, agency staff, industry or business representatives and citizen representatives. Some MAG committees have a specific composition established by the Regional Council.



#Committees with prescribed membership.

* Committees with citizen representatives.

Continuum of Care Regional Committee on Homelessness *

Members of this committee include local and state elected officials, representatives of the Governor's Office, service provider agencies, business representatives, funders, and advocates. The committee prepares and submits an application to the U.S. Department of Housing and Urban Development and addresses regional issues relating to homelessness.

Chair: Councilmember Greg Stanton, Phoenix

Staff Contact: *Brande Mead*

Human Services Coordinating Committee *

Members of this committee include elected officials and staff and representatives from the boards of the Area Agency on Aging, various Community Councils and United Ways. The committee develops recommendations on the distribution of federal Social Service Block Grant funds, and analyzes issues and identifies possible solutions.

Chair: Councilmember Doug Lingner, City of Phoenix

Staff Contact: *Amy St. Peter*

Regional Aviation System Plan Policy Committee

Members of the committee include elected officials from the cities and towns in the Phoenix metropolitan area, the state, the federal government (including the military) and the Gila River Indian Community. This committee is responsible for providing policy input and guidance to the development of the *MAG Regional Aviation System Plan (RASP)* and related aviation studies. Users of the aviation system are also invited to all meetings and have an opportunity to offer input.

Chair: Mayor Elaine Scruggs, City of Glendale

Staff Contact: *Harry Wolfe*

Regional Domestic Violence Council *

Members of the council are drawn from local elected officials, members of the Governor's Office, business community, police officers, shelter and service providers, and private funders. The council is charged with implementing the recommendations in the *MAG Domestic Violence Plan*. The Domestic Violence Council serves as a primary coordinating body for issues related to domestic violence and provides a forum for communication and coordinated action to effectively address, prevent, and eradicate domestic violence in the MAG Region.

Chair: Vice Mayor Phillip Westbrook, City of Chandler

Staff Contact: *Teresa Franquiz*

Transportation Policy Committee

Members of this committee include elected officials and private sector representatives from the region. Private sector representation includes transit, freight, construction interests, and regional business. This committee is charged with developing regional transportation policy positions for Regional Council consideration.

Chair: Mayor Elaine Scruggs, City of Glendale

Staff Contact: *Dennis Smith*

TECHNICAL ADVISORY COMMITTEES

Due to the technical complexity of many MAG programs, committees consisting of professional experts are often needed to assist in program development. These committees are generally appointed by the Management Committee. Members are usually from city, town and county staffs, as well as local, state and federal agencies and in some cases, the private sector. Some MAG committees have a specific composition established by the Regional Council.



#Committees with prescribed membership.

* Committees with citizen representatives.

Ad Hoc Elderly and Persons with Disabilities Transportation Committee *

This committee consists of representatives from MAG member agencies and regional transportation agencies. The committee develops recommendations for the Arizona Department of Transportation regarding the prioritization of applicants to receive FTA Section 5310 capital assistance awards. These awards are in the form of vehicles to transport elderly individuals and persons with disabilities.

Chair: **Ralph Velez**, City of Tolleson

Staff Contact: *Amy St. Peter*

Air Quality Technical Advisory Committee *

This committee comprises representatives from MAG member agencies, citizens, environmental interests, health interests, construction firms, utilities, public transit, architecture, agriculture, and the business community including representatives from the automobile, fuel, trucking, rock products and housing industries, as well as parties to the Air Quality Memorandum of Agreement, and various state and federal agencies. The role of the Technical Advisory Committee is to review and comment on technical information generated during the planning process and to make recommendations to the MAG Management Committee.

Chair: **Stephen Cleveland**, City of Goodyear

Staff Contact: *Lindy Bauer*

Building Codes Committee

This committee consists of building officials from MAG member agencies. The committee makes recommendations on the development, interpretation and enforcement of building codes in Maricopa County. It also provides a regional forum for construction and development issues as they relate to building codes.

Chair: **Bob Lee**, Town of Cave Creek

Staff Contact: *Michelle Green*

Enhancement Funds Working Group *

The Working Group represents experts from ten program areas defined in federal legislation. Representatives of the MAG Bicycle Task Force, MAG Pedestrian Working Group, Street Committee, and Management Committee are included in the Working Group. The Working Group evaluates applications for enhancement funds from the MAG region, and forwards a ranked list of applications to the MAG Regional Council.

Co-Chairs:

Vice Mayor Michael Johnson, City of Phoenix

Mike Hutchinson, City of Mesa

Staff Contact: *Ken Hall*

Human Services Technical Committee *

This committee comprises staff from municipalities, local community councils, United Way organizations, the Regional Behavioral Health Authority, the local Area Agency on Aging and state agencies (the departments of Economic Security and Health Services). The Committee advises the MAG Human Services Coordinating Committee on identification and prioritization of regional

TECHNICAL ADVISORY COMMITTEES (Continued)



human services issues, and assists in the formulation of the Annual Human Services Plan.

Chair: **Patrick Tyrell**, City of Chandler

Staff Contact: *Amy St. Peter*

Intelligent Transportation Systems (ITS) Committee *

This committee consists of representatives from Federal Highway Administration, Arizona Department of Transportation, Arizona Department of Public Safety, Valley Metro, Arizona State University and twelve MAG member agencies. The committee has developed a Strategic Plan and a regional ITS architecture to serve as the road map for ITS implementation in the region. The ITS Committee serves as the regional forum for planning, programming federal funds and coordination of technology-based solutions in the regional multi-modal transportation system. Although the focus of the committee is primarily on publicly owned infrastructure, many of the ITS applications in the region service as the source of information for value added products and services from private sector ITS partners such as radio and TV stations.

Chair: **Alan Sanderson**, City of Mesa

Staff Contact: *Sarath Joshua*

Pedestrian Working Group *

The Pedestrian Working Group consists of representatives of MAG member agencies, as well as the development, architecture, and landscape architecture communities. The Working Group will annually review and update the MAG pedestrian plan and develop activities to educate the region about the benefits of walking.

Chair: **Vacant**

Staff Contact: *Maureen DeCindis*

Population Technical Advisory Committee

This committee comprises technical oriented staff from either the planning department or manager's office of MAG member agencies. The purpose of the committee is to participate in MAG population-related activities. This committee also has responsibility for coordinating preparations for each Census.

Chair: **George Pettit**, Town of Gilbert

Staff Contact: *Harry Wolfe*

PSAP Managers Group

This committee consists of Public Safety Answering Point (PSAP) Managers from the MAG member agencies. This Group oversees the technical needs and provides overall coordination of the Maricopa County 9-1-1 System.

Chair: **Susan MacFarlane**, City of Phoenix

Staff Contact: *Valerie Day*

Regional Aviation System Plan Technical Advisory Committee

The Regional Aviation System Plan Technical Advisory Committee (RASPTAC) consists of technical representatives from the cities and towns and the Indian Communities in the region, the state and federal government (including military). The purpose of the technical advisory committee is to provide a more

TECHNICAL ADVISORY COMMITTEES (Continued)



formal process for obtaining input on the MAG Regional Aviation System Plan Update, and to broaden the number of stakeholders that participate on the committee.

Chair: **Shane Dille**, Town of Wickenburg

Staff Contact: *Harry Wolfe*

Regional Bicycle Task Force *

The Regional Bicycle Task Force is composed of representatives from MAG member agencies, the Arizona Department of Transportation, and Valley Metro. The Task Force has developed a Regional Bicycle Plan. The Task Force also encourages the implementation of this plan by recommending bicycle-related projects for funding from federal and other sources.

Chair: **Tami Ryall**, Town of Gilbert

Staff Contact: *Maureen DeCindis*

Solid Waste Advisory Committee*

This committee consists of public officials, representatives of public interest groups, private citizens, and citizens or representatives of organizations with substantial economic interest in the outcome of the planning process. The committee serves in an advisory capacity to the Management Committee and Regional Council on solid waste management matters affecting the region.

Chair: **Bruce Henning**, City of Phoenix

Staff Contact: *Brenda Day*

Standard Specifications and Details Committee

This committee consists of representatives from city engineering departments and the construction industry. The committee makes recommendations on proposed amendments to the *MAG Specifications and Details for Public Works Construction*.

Chair: **Rodney Ramos**, City of Scottsdale

Staff Contact: *Paul Ward*

Street Committee

The Street Committee includes local agency transportation planners and engineers. The committee makes recommendations on street projects to be funded with federal monies from the Transportation Equity Act for the 21st Century (TEA-21) of 1998, and provides input for the five-year Transportation Improvement Program (TIP).

Chair: **Don Herp**, City of Phoenix

Staff Contact: *Paul Ward*

Telecommunications Advisory Group

This group was formed by the Regional Council in 1994 to encourage the development of telecommunication infrastructure and applications that increase government efficiency, improve access to public information, and expedite delivery of local government services in Maricopa County.

Chair: **Greg Binder**, City of Phoenix

Staff Contact: *Heidi Pahl*

TECHNICAL ADVISORY COMMITTEES (Continued)



Transportation Review Committee

This committee is composed of high level staff from the member agencies. The committee was established in March 1994 to provide input on transportation issues including the development of the Transportation Improvement Program.

Chair: **Jan Dolan**, City of Scottsdale

Staff Contact: *Eric Anderson*

Transportation Safety Committee

This committee consists of representatives from MAG member agencies, federal, state and non-profit entities. The Transportation Safety Committee helps guide regional safety.

Chair: **Robert Maki**, City of Surprise

Staff Contact: *Sarath Joshua*

Water Quality Advisory Committee*

This committee consists of a wide variety of representatives from regional and state water quality related agencies, the private sector, civic organizations, and the general public. The committee serves in an advisory capacity to the MAG Management Committee and Regional Council on water quality matters affecting the MAG area.

Chair: **Roger Klingler**, City of Scottsdale

Staff Contact: *Brenda Day*

2005 Census Survey Oversight Subcommittee (CSOS) of the Management Committee

Members of this subcommittee include management representatives from each MAG member agency participating in the 2005 Census Survey. The subcommittee will assist in the coordination of the census effort by: developing and implementing strategies to obtain a successful survey of population in households and a full count of population in group quarters and outdoor locations in the MAG region, coordinating municipal participation in the media campaign to increase public awareness and enhance prospects of a good response, setting direction for various municipal departments, and providing regular updates to Management Committee and Regional Council.

Chair: **George Pettit**, Town of Gilbert

Staff Contact: *Heidi Pahl*

9-1-1 Oversight Team

This team consists of high level officials from police and fire departments of the member agencies. The team was formed in December 1993 to provide additional participation by management in the coordination of the MAG Regional 9-1-1 System.

Chair: **Chief Harry Beck**, City of Mesa

Staff Contact: *Valerie Day*

PLANNING ACTIVITIES

An overview of MAG planning activities follows. These are divided into federal related, state related and local related activities. Check marks (✓) have been placed next to activities that MAG is required to undertake.

Federal Related Activities:



■ TRANSPORTATION ✓

In 1973, the Federal Transportation Act established a requirement that each urbanized area establish a Metropolitan Planning Organization (MPO). The MPO would be responsible for Section 134 of the United States Code, which required continuous, comprehensive and cooperative (3C) planning as the basis for any request for federal funding in transportation. On December 14, 1973, MAG was designated as the MPO by Governor Jack Williams. Under the 1991 federal transportation legislation, the Intermodal Surface Transportation Efficiency Act (ISTEA), MAG was recognized as a Transportation Management Area (TMA), a designation that carries further responsibilities. Also, ISTEA required a triennial certification process involving the MPO, state and federal agencies. More recently, the Transportation Equity Act for the 21st Century (TEA-21), enacted in 1998, strengthened the role of the MPO in regional transportation planning.

In 2002, MAG initiated a new and more inclusive way of doing business by creating a Transportation Policy Committee (TPC), which is a public/private partnership made up of a diverse group of business, community, and government representatives experienced in developing a system that meets local and regional needs. The TPC was instrumental in the development of the new MAG Regional Transportation Plan (RTP), which was unanimously approved by the TPC and the MAG Regional Council.



In November 2004, the voters of Maricopa County passed Proposition 400, which extends the regional transportation sales tax for another 20 years. With this successful vote, MAG now has additional responsibility to provide overall management and oversight for the implementation of the tax. State law now requires that MAG issue an annual report on the implementation of Proposition 400 to provide the public with a status report on the projects funded by the sales tax extension, and to hold a public hearing within 30 days after the report is issued. MAG is also responsible for administering the arterial street component of the sales tax program. This includes the preparation of a life cycle program for the arterial street program that presents the revenues, costs and schedule, and demonstrates that the program is in fiscal balance.

■ AVIATION ✓

For aviation planning, the Federal Aviation Administration (FAA) requires, in accordance with Order 5100.38, that “when it exists the MPO designated by the Governor shall be the sponsor or cosponsor for metropolitan and/or regional system planning projects.” The objective of the MAG Regional Aviation System Plan (RASP) is to meet the future air transportation needs of the region in a safe and efficient manner. The last update of the Plan was adopted in 1993, and another Plan update is expected to be completed by the end of 2005. The update includes an examination of capacity expansion

PLANNING ACTIVITIES (Continued)

options, including the enlargement of existing airports and the construction of new ones. When local airport projects are considered for funding by the FAA, the MAG RASP is used in evaluating the projects.



■ WATER QUALITY ✓

In 1975, Governor Jack Williams designated MAG as the water quality planning agency for Maricopa County. This designation was in response to Section 208 of the Water Pollution Control Act of 1972. In this capacity, MAG develops an areawide water quality management plan. The MAG 208 Water Quality Management Plan describes the preferred wastewater treatment system for this region. In this analysis, wastewater flows, water conservation, wastewater reuse, and sludge management are examined. The MAG member agencies provide their plans for future wastewater facilities, which are considered for the regional plan. In order for wastewater treatment plants to receive a permit for construction and operation from Maricopa County or an Aquifer Protection Permit from the Arizona Department of Environmental Quality, they must be consistent with the areawide water quality management plan.



■ AIR QUALITY ✓

On February 7, 1978, Governor Wesley Bolin designated MAG as the lead air quality planning organization for this region. As the lead air quality planning agency, MAG determines which elements of a revised Air Quality Implementation Plan will be planned, implemented and enforced by the State and local governments in Arizona. In addition, MAG produces air quality plans for carbon monoxide, particulates and ozone. The commitments for implementing these plans are sought from the member agencies and the State. Through the MAG process, local governments determine which measures they can implement.

■ SOLID WASTE ✓

On January 10, 1979, Governor Bruce Babbitt designated MAG as the regional agency responsible for undertaking area wide solid waste management planning. This designation was in response to Section 4006(b) of the Resource Conservation and Recovery Act of 1976. The MAG Regional Solid Waste Management Plan, the most recent planning effort, was completed in December 1993. Several updates of the Solid Waste Facilities Summary, Waste Generation Rates, and Solid Waste Management Program Elements of the Plan have been conducted by MAG.

State Related Activities:

■ HUMAN SERVICES ✓

On March 3, 1976, the MAG Regional Council authorized the development of a regional human services plan. On July 1, 1976, the Arizona Department of Economic Security (DES) contracted with the Maricopa Association of Governments to develop a regional human services plan, which is the result of collaboration among all the planners, funders, DES and local governments in Maricopa County.

PLANNING ACTIVITIES (Continued)



The Homeless Task Force, created by the MAG Regional Council in 1986, annually developed a regional plan to address homelessness in Maricopa County. That function was incorporated within the responsibilities of the Continuum of Care Regional Committee on Homelessness created on December 8, 1999, by the MAG Regional Council. The purpose of this committee is to assume responsibility for the annual regional HUD Continuum of Care application for service to homeless persons. The regional coordinated grant application annually can provide more than \$19 million for service delivery to resident populations who are homeless. The committee conducts a year-round comprehensive process to address the broad range of issues related to homelessness.

In 1975, in response to mandates in the Juvenile Justice and Delinquency Prevention Act (JJDP), the Regional Council formed a Technical Advisory Committee on Juvenile Justice. The purpose of the committee was to develop a plan dealing with the deinstitutionalization of status offenders from the juvenile justice system. This activity evolved into review and recommendation of JJDP funds to units of local government and nonprofit agencies, to prevent or minimize the involvement of children in the juvenile justice system. In July 1995, the Governor's Office for Children informed MAG that the selection process for the JJDP funds had been centralized at the state level, and the involvement of MAG would be through the state committee.

■ POPULATION ✓

The first Executive Order calling for the development of an official set of population projections was issued by Governor Raul Castro in 1977. The Executive Order was superseded by Executive Orders 88-10 and 95-2. Executive Order 95-2 is currently in effect and specifies that an official set of population estimates be developed annually and official population projections, every five years.

Each year, MAG recommends to the Arizona Department of Economic Security (DES) the population updates for July 1 of the current year. These updates are utilized by the State for planning purposes and for the distribution of lottery funds to local government. In addition to providing population updates to DES, MAG also produces long-range population projections for this region every five years. These projections are used by state agencies for planning purposes. They are also used by MAG for regional planning and serve as the foundation for the transportation planning process.

■ MAG FREEWAY PROGRAM ✓

MAG is responsible for monitoring the implementation of the Regional Transportation Plan (RTP) and preparing an Annual Report on the Status of the Implementation of Proposition 400, which is required in ARS 28-6354. This Annual Report provides an update on the status of program and project implementation and addresses trends that may materially affect the implementation of Prop. 400 and the RTP. A public hearing is also held to present the report to the public and to receive comment.

PLANNING ACTIVITIES (Continued)

Local Related Activities:



■ 9-1-1 EMERGENCY TELEPHONE NUMBER

In the late 1970s, MAG formed a committee to implement the 9-1-1 emergency telephone number system in Maricopa County. This system became operational on September 9, 1985. A MAG committee comprising public safety answering point managers meets on a regular basis to make recommendations regarding operational issues and to guide the purchase of new equipment to ensure system compatibility. The City of Phoenix serves as the contract agent for the system.

In January 2003, MAG was awarded a contract by the Arizona Department of Environmental Quality to establish and operate the Community Emergency Notification System that will provide emergency agencies within the MAG 9-1-1 system the ability to notify citizens by telephone, in English or Spanish, of evacuations or other emergencies. The system became operational January 1, 2004.

■ SPECIFICATIONS AND DETAILS FOR PUBLIC WORKS CONSTRUCTION

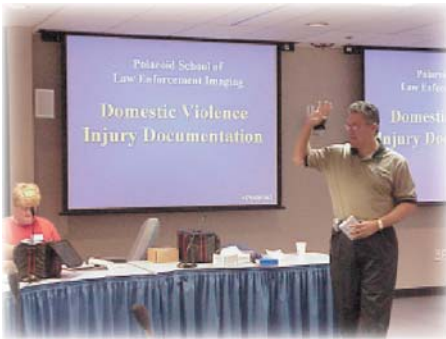
The desire for the uniformity of building specifications for public works construction predated the formation of MAG. The cities came together in 1966 to produce a set of documents to encourage uniformity. MAG subsequently accepted the sponsorship and responsibility of keeping the documents current and viable. The *MAG Specifications and Details for Public Works Construction* document represents the best professional thinking of representatives of several public works departments, and the specifications are reviewed and refined by members of the construction industry. The goal of the specifications is to eliminate conflicts and confusion, lower construction costs, and encourage more competitive bidding by private contractors. The specifications assist smaller communities and agencies who often cannot afford to develop such standards for themselves. Updates are available for review on-line and are also for sale in binders.

■ TELECOMMUNICATIONS

In September 1994, the Regional Council formed the Electronic Highway Users Group, now the Telecommunications Advisory Group (MAGTAG). Through the MAGTAG Regional Connections Project, all member agencies now have Internet connectivity, e-mail and a basic Web presence. The committee also guides the Regional Videoconferencing System in conjunction with member agency site coordinators.

As part of the MAGTAG Information Sharing Working Group initiative to educate and inform the TAG and others on various telecommunications and information technology issues, one agenda item each meeting is devoted to an informational telecommunications or information technology related issue affecting member agencies. Several external guest speakers from across the U.S. have shared valuable experience and knowledge via these information sharing sessions.

PLANNING ACTIVITIES (Continued)



■ DOMESTIC VIOLENCE PLANNING

At the request of the Regional Council, the Human Services Coordinating Committee developed a regional plan to address the critical issue of domestic violence. The plan includes 41 recommendations in the areas of prevention/early intervention, crisis and transitional response, coordination and evaluation, and long term response. A regional Domestic Violence Council was established to implement the plan's recommendations. The Health Care Task Force has developed a family violence screening protocol for use in hospitals and medical practices. A Workplace Violence Prevention Training and Awareness Task Force was formed to assist employers in developing workplace safety policies.

■ ELDERLY MOBILITY PLANNING

MAG initiated a local planning process called the MAG Elderly Mobility Initiative. The initiative, spearheaded by a 30-member Elderly Mobility Stakeholder Working Group, has developed a Regional Action Plan on Aging and Mobility providing specific and regional strategies in the following areas: Alternative Transportation Modes; Older Driver Competency; Infrastructure and Land Use; and Education and Training. An extensive public involvement effort is being conducted to solicit input from Valley seniors and baby-boomers on transportation barriers and potential solutions. This input will help guide the development and implementation of the Regional Action Plan. In 2002, MAG hosted a national conference on aging and mobility with other partners around the country.

■ HOMELESS PLANNING

In June 1999, the U. S. Department of Housing and Urban Development requested that MAG assume responsibility for the development and submission of a regional coordinated grant application for federal Stuart B. McKinney Act funds. The Regional Council authorized MAG to assume this responsibility and to develop a Regional Plan to End Homelessness. Key themes of that plan include goals for increasing funding, preventing homelessness, removing barriers to accessing services, and improving data collection outcomes. Local planning initiatives will assist municipalities in their districts.

In 2002, to provide accurate regional data to help plan services for individuals and families who are homeless, the Continuum of Care Regional Committee on Homelessness applied for and received HUD and local foundation grants. The grants will be used to implement a county-wide Homeless Management Information System. The key components of the system are automated information and referral, client intake and assessment, online case management and case planning/tracking and system wide reporting. An estimated 77 agencies will be online by July 2005.



■ BUILDING CODES

When MAG was formed in 1967, one of the first issues addressed was local building codes. The MAG Building Codes Committee makes recommendations on and promotes uniformity in the development, interpretation and enforcement of building codes in Maricopa County.

HOW MAG ACTIVITIES ARE FUNDED

Funding to support MAG activities is provided from a variety of sources, with federal and state grants comprising the principal source of funding. In addition, membership dues and special assessments, which are based on population and assessed from each member agency, provide a significant source of revenue to support MAG regional planning activities.

A pie chart depicting a summary of funding sources for fiscal year 2005 is provided in *Figure 7*. A breakdown of how these funds are used is shown in *Figure 8*.

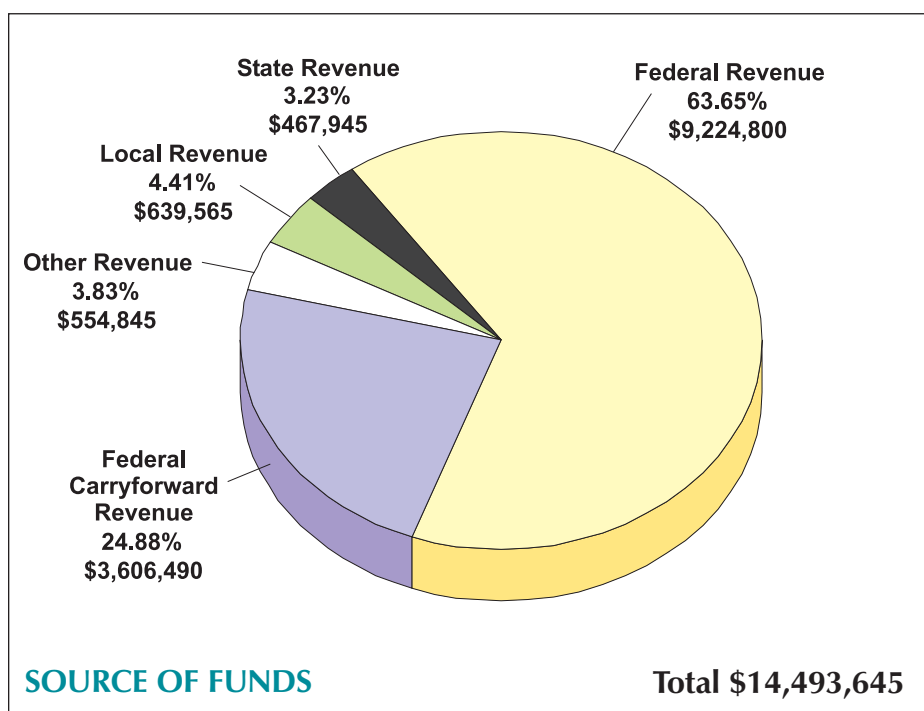


Figure 7: Summary of FY 2005 Funding Sources

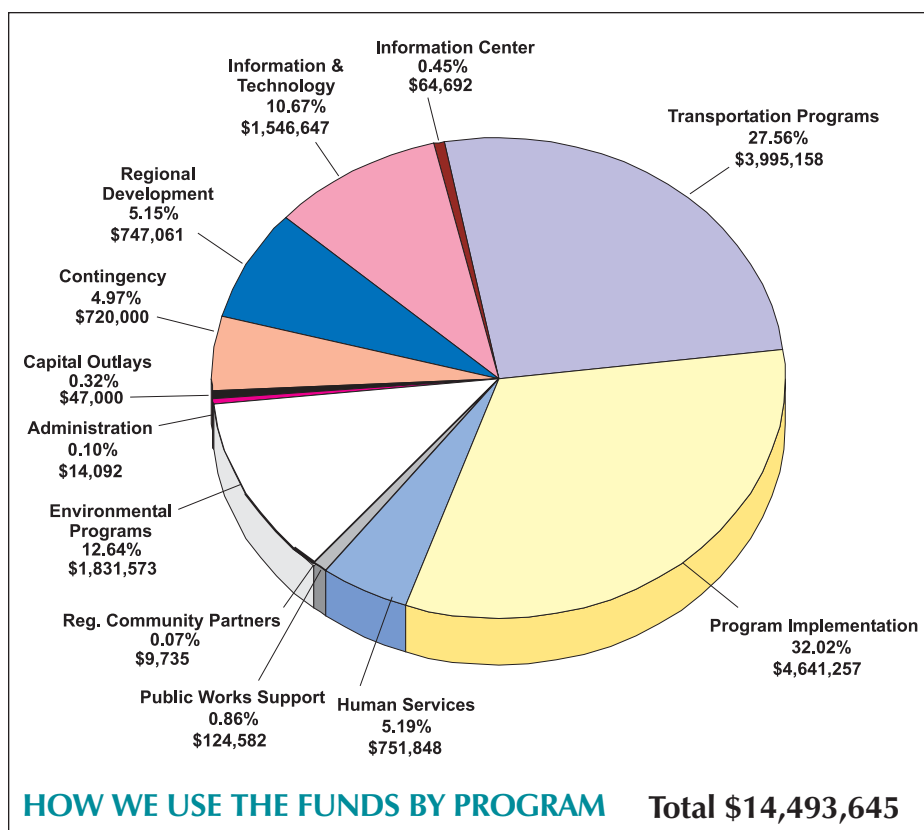


Figure 8: Summary of FY 2005 Funding

HOW VOTES AT MAG ARE TAKEN

MAG REGIONAL COUNCIL AND MANAGEMENT COMMITTEE WEIGHTED VOTING

Member Agency	# of Votes	
	RC	MC
1. Apache Junction.....	1	1
2. Avondale.....	1	1
3. Buckeye	1	1
4. Carefree	1	1
5. Cave Creek	1	1
6. Chandler.....	6	6
7. El Mirage.....	1	1
8. Fort McDowell Yavapai Nation	1	1
9. Fountain Hills	1	1
10. Gila Bend.....	1	1
11. Gila River Indian Community	1	1
12. Gilbert.....	4	4
13. Glendale	7	7
14. Goodyear	1	1
15. Guadalupe	1	1
16. Litchfield Park	1	1
17. Maricopa County (Unincorporated).....	7	7
18. Mesa	13	13
19. Paradise Valley	1	1
20. Peoria.....	3	3
21. Phoenix.....	43	43
22. Queen Creek	1	1
23. Salt River Pima-Maricopa Indian Community	1	1
24. Scottsdale.....	7	7
25. Surprise.....	1	1
26. Tempe	5	5
27. Tolleson.....	1	1
28. Wickenburg.....	1	1
29. Youngtown	1	1
30. ADOT	1	1
31. RPTA (Management Committee only)	0	1
32. CTOC (Regional Council only)	1	0
TOTAL.....	117	117

- All votes of the Regional Council and Management Committee are taken on the basis of one vote per member. This is referred to as a *numerical vote*.
- MAG member agencies have the option of requesting a *weighted vote*. If a weighted vote is taken, the numerical vote shall have no effect unless concurred in by the weighted vote.
- The weighted voting procedure applies only to the MAG Regional Council and Management Committee.
- For a weighted vote to pass, the following two conditions must be met:
 1. The vote is required to pass by a majority of the members present (numerically). For example, if all 31 Regional Council members are present at a meeting, 16 are required to vote in favor of the motion.
 2. The vote is also required to pass by weight according to share of population. In the case of the example provided above, the 16 members that vote in favor of the motion represent a majority of the population.
- If the weighted vote does not pass, the original numerical vote has no effect.
- Percentages for the weighted vote are based on the latest Special or Decennial Census population.
- Each member receives at least one weighted vote even if its population is less than one percent of the population of member agencies. See the weighted voting information in the table on the right.
- ADOT, RPTA and CTOC cast votes only on transportation related issues. The two State Transportation Board members shall always have one vote on such issues in a weighted vote.
- If a weighted vote is requested, it is taken on a roll call basis.

THE LEGAL FRAMEWORK OF MAG

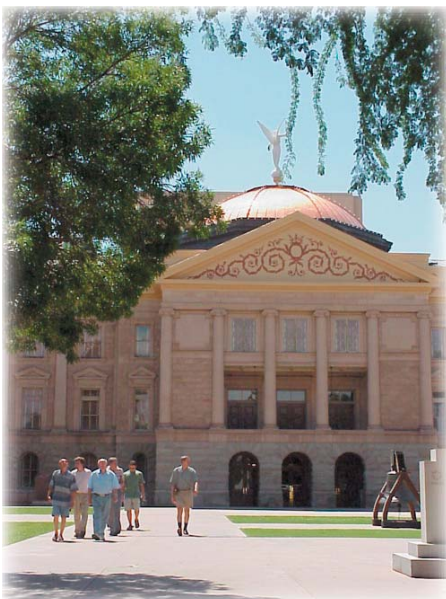
MAG is a voluntary association of local governments formed as a non-profit 501 (C)(4) corporation. The operating procedures for MAG are contained in the Articles of Incorporation and in the By-Laws.

The legal framework of MAG as a Council of Governments is significant because the agency is formed by and accountable to its member agency local governments. Each member chooses to join MAG by a resolution. Although it performs several important tasks mandated by state law, MAG is not formed by state law.

The Maricopa Association of Governments (MAG) By-Laws were first passed and adopted by the Regional Council in March 1968. The most recent amendment to the By-Laws occurred in June 2002.

The MAG Articles of Incorporation, which formed a non-profit corporation under the provisions of Title X of the Arizona Revised Statutes, were adopted in October 1967. If you would like additional information regarding the Articles of Incorporation, please contact the MAG office.

MAG'S RELATIONSHIP WITH THE LEGISLATURE



As a regional planning agency, MAG is sometimes requested to provide information to Arizona legislators and/or legislative staff. When MAG representatives testify at the Legislature, they are providing information that is often of a technical nature regarding agency planning activities.

Although MAG is not a lobbying entity, state law contains a broad definition of lobbying in its requirements. Under this definition, some of MAG's communication with state employees may be considered lobbying. In accordance with the law, the agency has decided to register key staff as lobbyists.

SOME OF MAG'S SIGNIFICANT ACCOMPLISHMENTS



Air Quality Planning

MAG has been instrumental in preparing a number of air quality plans which have been submitted to EPA in recent years. These plans have included commitments for implementation of some of the strongest air pollution control measures in the nation, including requirements for cleaner motor vehicle fuels, centralized and roadside vehicle emissions tests, gasoline pump vapor recovery nozzles, employer trip reduction plans, fireplace use restrictions, and many additional measures. A list of the plan submittals made since 1990 is provided below.

- MAG 2004 One-Hour Ozone Redesignation Request and Maintenance Plan
- MAG 2003 Carbon Monoxide Redesignation Request and Maintenance Plan
- Revised MAG 1999 Serious Area Particulate Plan for PM-10
- Revised MAG 1999 Serious Area Carbon Monoxide Plan
- MAG 1999 Serious Area Particulate Plan for PM-10
- MAG 1999 Serious Area Carbon Monoxide Plan
- MAG 1995 Revision to the Ozone Modeling Attainment Demonstration
- MAG 1994 Ozone Modeling Attainment Demonstration
- 1994 Addendum to the MAG 1993 Ozone Plan
- 1994 Addendum to the MAG 1993 Carbon Monoxide Plan
- MAG 1993 Revisions to the Particulate Plan for PM-10
- MAG 1993 Carbon Monoxide Contingency Measure and Contingency Progress
- MAG 1993 Carbon Monoxide Plan
- MAG 1993 Ozone Plan
- MAG 1991 Particulate Plan for PM-10

Regional Transportation Plan

In November 2003, MAG approved and certified to the legislature and the Governor, a new Regional Transportation Plan that provided a blueprint for the next 20 years of transportation investments in the region. The balanced plan represents almost \$16 billion of investments including extensive new freeway improvements, improved regional bus service, additional extensions of the light rail system, and a number of arterial street projects. The Plan, including the extension of the half cent sales tax, was approved by the voters in November 2004 by a margin of 57 percent to 43 percent.



Freeway Planning

In the last two decades, significant developments have occurred in transportation planning and funding. In 1985, the voters of Maricopa County approved Proposition 300, which included a one-half cent sales tax to complete new freeways in the MAG system. Although a national recession followed the 1985 vote, significant freeway segments have been completed due to the passage of the one-half cent sales tax.

ADOT has implemented a Life Cycle Program to ensure that costs and revenues are in balance. Also in 1992, MAG created the Fiscal Analysis Unit to monitor the Regional Freeway Program and issue a status report on the Freeway System. Since 1992, the Annual Report has indicated that the Life Cycle Program developed by ADOT has been in balance with costs and revenues

ACCOMPLISHMENTS (Continued)

and construction schedules have been met.

In 1996, the Regional Council reassessed the revenue available for the MAG Freeway Program and established new priorities. These priorities accelerated the Freeway Program and completed the unfunded segments by the year 2014. The Freeway Program has been expanded to include high occupancy vehicle lane widening on the Superstition and Squaw Peak and improvements to major street crossings on Grand Avenue between I-17 and Loop 101.

The role that the MPO has in regional transportation planning was enhanced by TEA-21, together with a “fair share” increase in the federal funds coming to Arizona. One result has been a successful MAG plan, supported by ADOT, to accelerate the planned completion of the regional freeway program from 2014 to 2007, together with the addition of improvements to Grand Avenue, the Superstition Freeway and State Route 85.



Public Participation

In fulfilling its numerous ongoing transportation planning responsibilities, MAG has implemented an enhanced public participation process in accordance with TEA-21. Conducted in conjunction with ADOT and the Regional Public Transportation Authority, this process provides complete information on transportation plans, timely public notice, public access to key decisions, and opportunities for early and continuing involvement in the process. The enhanced public involvement process involves transportation stakeholders as defined in TEA-21 and includes input from Title VI stakeholders (minority and low-income populations).

Efforts to increase public involvement have also been enhanced through the additions of a full-time Community Outreach Specialist and a part-time Disability Outreach Associate to provide outreach to Title VI populations. Many MAG materials are now available in alternative formats such as Spanish and Braille.

9-1-1 Emergency Telephone Service Planning

In 1994, the MAG 9-1-1 System became one of the first systems in the nation to begin the implementation of cellular telephone selective routing. Through this process, calls made from cellular telephones are directed to the most appropriate response entity, therefore minimizing the time for responding to emergency situations.

In 2004 the Community Emergency Notification System (CENS) was launched. Using the MAG 9-1-1 system, CENS will rapidly notify an affected area of an emergency by sending a recorded message through the telephone system.

Electronic Technologies

In 1994, the Regional Council formed the Electronic Highway Users Group, now the Telecommunications Advisory Group (MAGTAG). MAGTAG has assisted member agencies in obtaining e-mail, Internet and a basic Web presence. These electronic connections enable MAG member agencies to share information (i.e., agendas, minutes, notices) and databases (i.e., traffic counts,

ACCOMPLISHMENTS (Continued)



emissions inventories, Assessor's records) in an efficient and timely manner. The Web sites have increased public access to information maintained by the member agencies. MAGTAG also champions the Regional Videoconferencing System to ensure all member agencies and the public are able to participate in the regional decision-making process and reduce travel needs.

Regional Report and Forum

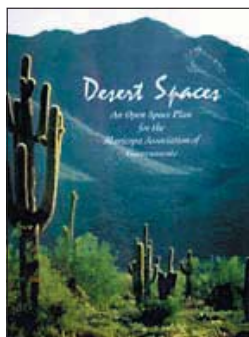
On January 20, 2005, MAG and the Business Coalition presented a regional forum—*On the Road to Greatness: Facts. Focus. Future*—which explored how the MAG Region compares to nine peer U.S. regions in seven major issue areas. The *Regional Report*, unveiled at the forum, examines how the MAG Region compares to similar regions in the areas of regional governance, growth, urban form, regional transportation, air quality, economic quality and social well-being. A video summarizing highlights of the report was also presented at the forum. The forum also included presentations on why people move to the Valley, the business development strategy for the region, and visioning efforts that are currently taking place to ensure Arizona becomes one of the best places in the nation to live. The forum was attended by 135 elected officials and business leaders, who wrapped up the day with a dialogue on how the region can develop bold initiatives for the future. The breakout groups recommended fourteen “big, hairy, audacious goals” for the region to consider.

Urban Form Study

In 1995, MAG adopted the Urban Form Study, which examined four possible scenarios of growth patterns. This won the American Planning Association, Arizona Chapter, “Best Project” award in 1995.

Desert Spaces Plan

Adopted in 1995, this regional plan has become a guide for open space planning in the MAG Region, and its recommendations are considered in a variety of local land use decisions. The plan won an award in 1996 from the Arizona Society of Landscape Architects.



Planning for Transit

The Regional Transportation Plan incorporates the results of several transit studies. The plan calls for a regional bus system to provide general mobility throughout the region, expanding express bus service to connect outlying areas to central activity centers, tripling dial-a-ride service to meet paratransit transportation needs, and a light rail transit system to meet the travel needs of central activity areas. Transportation and Human Services staff members worked collaboratively in a welfare-to-work grant submittal for federal access to jobs, to help cash assistance recipients.

Planning for Pedestrians

Often, facilities that encourage walking are considered as an afterthought. In other cases, pedestrian facilities are poorly planned and constructed, and do not get used. To address these issues, the MAG Pedestrian Working Group developed Policies and Design Guidelines for Pedestrian areas. The Policies and Design Guidelines won the American Planning Association Arizona

ACCOMPLISHMENTS (Continued)

Chapter “Best Ordinance” award in 1996. To encourage implementation of the policies and design guidelines, MAG offers pedestrian area design assistance to its members. So far, these efforts have resulted in more than \$1 million of federal construction funds for demonstration pedestrian facility projects in the Valley.



Planning for Bicycle Travel

In 1999, the Regional Bicycle Task Force updated the MAG Regional Bicycle Plan. The update revised goals and objectives and updated plan maps. The Task Force works to make bicycling a viable option for daily travel trips. Since the adopted plan focuses on road facilities, the Task Force initiated development of an off-street pathway plan. The Regional Off-Street System helps improve the efficiency of the overall transportation system by providing access for persons who walk and bicycle. Increasing the number of people who walk and bicycle for daily trips will help reduce traffic congestion and improve air quality.

Planning for Safety and Security

The Human Services Division recently accomplished three major goals in response to regional concerns on domestic violence. As one of its 41 recommendations, the Regional Domestic Violence Council developed a workplace Domestic Violence Initiative involving Valley employers who have committed to addressing domestic violence.

The Continuum of Care Regional Committee on Homelessness was awarded \$18.6 million in federal funds in its first year of operation for service to the Valley’s homeless people.

The Elderly Mobility Initiative resulted in 25 recommendations designed to provide Valley seniors a menu of options to accommodate the changing abilities for driving and mobility.

Publications

The Maricopa Association of Governments is a resource and information service for all of its member agencies. MAG produces numerous publications that have proved beneficial to member agencies and to business, industry and other private sector interests. These publications range from *Standard Specifications and Details for Public Works Construction* to uniform code amendments to air quality plans.

INFORMATION RESOURCES

MAG staff members are available to answer your questions and provide technical information and assistance. A listing of staff contacts divided by program area is provided to the right. All contacts can be reached by phone at 602-254-6300.

Public Participation Encouraged!
Because MAG is made up of Valley communities, the decisions made by its members affect us all. MAG actively seeks public participation in all of its meetings and solicits citizen input in virtually every area of planning and policy making. Valley citizens serve on most of our policy advisory and technical advisory committees.

How to Contact Us

You can reach us at (602) 254-6300, or through our e-mail address at mag@mag.maricopa.gov. You can also visit our Web site at www.mag.maricopa.gov.

Or, you can write to: Maricopa Association of Governments, 302 North 1st Avenue, Suite 300, Phoenix, Arizona, 85003.

You may want to request to be put on our newsletter mailing list. Notices of public meetings are posted on the second floor of our office building, in our newsletter, and on our Web site under News and Events.

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